Opening Remarks

The annual meeting of INSARAG Africa/Europe/Middle East Regional Group Meeting 2014 was held in Krakow, Poland, on the 1st and 2nd November 2014, hosted by the Government of Poland. The State Fire Service of Poland and the Field Coordination Support Section (FCSS-INSARAG Secretariat), Coordination of Humanitarian Affairs (OCHA) Geneva, jointly organized this meeting.

The following persons made the opening statements:
- Maj. Gen. Wiesław Leśniakiewicz – Chief Commandant of the State Fire Service
- Ambassador Toni Frisch, the INSARAG Global Chairman
- Mr. Jesper Holmer Lund – Head of FCSS, UN-OCHA

Maj. Gen. Wiesław Leśniakiewicz welcomed participants to Krakow, a very important city in the history of Poland. He reminded participants of the active role that Poland has played within INSARAG, culminating in the role of Regional Chair and the hosting of this meeting. He also emphasized the value of regional practical exercise and the role in INSARAG networking as well as the need to find a way to create a fund in OCHA fueled by donor countries which could be used to finance or co-finance organization of such events annually or participation in such event for courtiers which are in INSARAG.

Ambassador Frisch, on behalf of OCHA and the participants, expressed appreciation and thanked the Government and the State Fire Service of Poland for organizing and hosting this meeting. He welcomed the appointment of Mr. Jesper Holmer Lund to the position of head of FCSS and looked forward to the continuing growth and development of INSARAG, the priorities being reflected by the agenda of this meeting.

Mr Jesper Holmer Lund thanked the hosts for their welcome and Ambassador Frisch for his kind words. He reminded participants of the challenges facing INSARAG and the global response community as well as the priorities and focus in the run up to the INSARAG global meeting in 2015.

Participants Introduction and Adoption of Agenda

A total of 60 participants, from 29 countries and organizations attended the meeting (*see Annex A*).

The meeting adopted the agenda unanimously (*see Annex B*).

The following presentations were made:

1. **Review of Action Points from the INSARAG Africa/Europe/Middle East Meeting in 2014 and Global Updates.**

   Mr. Winston Chang (INSARAG Secretariat) and Lt. Col. Mariusz Feltynowski (INSARAG AEME Regional Chair) updated the participants on the events that have taken place in the AEME region and globally,
since the 2013 AEME regional meeting in Germany. Participants were reminded of the three key points from this meeting, namely:

- Sub-Regional Group strengthened and contributing to regional objectives
- AEME will take Ownership in the INSARAG Guidelines Review process
- On-going USAR Capacity Building initiatives in the AEME region – with OCHA Regional Office and Bilateral cooperation amongst Member States

Participants were briefed on the key outcomes of the global INSARAG activities, including the Steering Group, Team Leaders and Regional meetings, the finalisation of the Governance Review and the work of the Guidelines Review Group (GRG). The meeting also welcomed and was updated on the work of the Middle East sub-regional group and their upcoming work plan.

The participants were informed about the upcoming key events scheduled for the rest of 2014 and for 2015, in particular the preparations for the global meeting in October. The participants were also strongly encouraged to contribute relevant articles and any contribution to the INSARAG Secretariat to support this event.

2. INSARAG External Classification/Reclassification (IEC/R) Update and Discussion

The INSARAG Secretariat updated the meeting on the IEC/R developments in 2014 and planned activities for 2015 and expressed appreciation for the support from IEC member countries for contributing suitable classifiers. Four teams, two from France, one from Romania and one from Ukraine, gained classified status and three teams successfully reclassified (Poland, Iceland, China). The Region also successfully hosted an IEC/R Mentors & Team Leaders Training event in Abu Dhabi.

The INSARAG Secretariat welcomed IEC teams to nominate suitable classifiers to participate as classifiers in 2015 and to contribute to the ‘reserve pool’ of classifiers. Following current best practice, teams preparing for classification (or reclassification) are strongly encouraged to participate in upcoming IEC/R exercises as observers.

The Secretariat confirmed that teams within the queue for classification who are determined to not be ready, would be placed to the back of the queue. The INSARAG Chair reflected on the overall success of the classification process but also on the workload that administration of the process creates for FCSS and classified teams. He asked participants to consider the issue and provide recommendations as to the frequency of reclassifications towards the Steering Group meeting in February.

Ambassador Frisch, the INSARAG Chairman presented the IEC/R certificates to two teams from France who were successfully classified as Heavy USAR and to the Romanian team who classified as Medium USAR in 2014. ICE SAR was also presented with their certificate following their successful reclassification, also in 2014.

Colleagues from Poland, Ukraine and Romania then provided specific feedback and lessons learned from recent classification events.

(The meeting adjourned for lunch)

The meeting reconvened with presentations from ICE-SAR and Abu Dhabi providing specific feedback and lessons learned from their classification events.

**ACTION POINT:** Participants should consider the issue of the frequency of repeat reclassifications and provide recommendations to the Steering Group meeting in February 2015 (AEME Member Countries, Classified Teams) through the INSARAG Secretariat by end of December 2014.

**ACTION POINT:** Nominations to support the work of the IEC/R Classifiers in 2015/6 should be forwarded to the INSARAG Secretariat (Classified Teams, AEME Member Countries).
3. Capacity Building Initiatives in the AEME Region

The INSARAG Chairman opened the discussions on capacity building initiatives within the AEME Region. He reminded the meeting of the vital importance of capacity building as stated in both the GA Resolution 57/150 and in the Hyogo Declaration of 2010.

There followed a presentation from the French representative on their national capacity building initiatives and their progress towards INSARAG classification. This was followed by two presentations, from the Polish and Armenian representatives, concerning a USAR capacity building project in Armenia and a presentation from Germany concerning a capacity building project in Tunisia. There followed a short discussion on the different requirements of the sub-regions regarding capacity building.

ACTION POINT: Participants should refer to the ‘lessons learned’ that are contained in each of the presentations (available from the Secretariat) when planning capacity building projects. Regarding the capacity building project in Tunisia observers from both ends are always welcome. (Action: Secretariat, AEME Member Countries, Classified Teams).

4. INSARAG Guidelines Review – Progress Report

Mr. David Sochor gave the meeting an update on the progress of the Guidelines Review Group (GRG) and the work of developing the revised INSARAG Guidelines in 2015. He advised at the meeting that Volume I is now in draft form and that its content concerns the policies of INSARAG and gives an overview of the organisation. Volume II of the revised Guidelines is focused on the definition of the minimal standards and procedures for response and is split into three manuals. One manual covers capacity building, another deals with operations and the third provides information on the IEC/R process.

There followed a discussion on the revised guidelines. It was confirmed that an addition in Volume I would be the inclusion of humanitarian principles that support the INSARAG code of conduct that will be included in Volume II. It was made clear to the meeting that the intention of the consultation period was to debate the contents prior to the ISG in February 2015, where all three volumes of the Guidelines will be endorsed.

ACTION POINT: All Participants were requested to review Volume I of the revised Guidelines and submit comments and queries to the INSARAG Secretariat and to the GRG before Friday 31st October 2014.

ACTION POINT: All Participants were further requested to submit additional feedback for Volumes II and III (available through www.insarag.org) from their technical experts after their review and comment, feeding back to the INSARAG Secretariat and to the GRG (AEME Member Countries, Classified Teams) before Friday 31st October 2014.

5. Regional Consultations on the INSARAG Guidelines 2015 Volume I Draft

The following comments and questions were made in relation to the appropriate sections of Volume I of the revised Guidelines:

1.5.3: The section on the INSARAG Secretariat does not mention their relationship or role with donor countries or organisations.

1.5.4: The ‘troika’ system is not explained and the role or title of the vice chair needs to be clarified. There is no mention of Sub-Regional Groups such as the DACHL or GCC+1.

1.6: There is insufficient detail on the expectations of USAR teams within the INSARAG system. The wording regarding membership of the Working Groups is misleading, i.e. it is not open to all.
3.3.4: The USAR Team capabilities includes reporting hazmat to the OSOCC, surely this should be the LEMA? Is this a requirement or a minimum standard? USAR Team should report the HAZMAT threat to the OSOCC, who in turn would coordinate with LEMA and, if necessary, with OCHA’s Environmental Emergency experts to properly address the hazard.

3.3.7: This section does not mention the potential of setting up a sub-OSOCC if the geography or situation demands its use.

4.3.2: Is written in a way that it sounds that paying for a mentor is mandatory, where many teams offer this at cost or even free.

In addition, there was one question that was not referenced to a section, as follows:

What arrangements are in place for cooperation with other response mechanisms and cooperation with the relevant regional and international organizations (e.g. CEDERA, FEMA, EUCP, International Civil Defense Organization (ICDO) and where will these arrangements be put into this policy document?

Mr Sochor confirmed that these points and any others reported to the Secretariat before the end of October will be considered during the GRG meeting in November.

(The Day 1 meetings concluded at 1730h. The host country invited participants to a cultural visit followed by the Official Dinner).

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Thursday, 02 November 2014 (Day 2):

Maj. Gen. Wiesław Leśniakiewicz on behalf of the Polish Fire Service and Winston Chang, on behalf of the Secretariat, welcomed Ambassador Manual Bessler (Chair of the GRG) and the representative from Kenya to the meeting. Ambassador Bessler addressed the meeting, briefing on the current situation in Gaza from where he had just returned. He also appealed to all the participants to ensure that their organisations carefully read through the three volumes of revised Guidelines and respond with comments and queries to the INSARAG Secretariat.

6. Strategies and Priorities for the AEME 2014/5

The meeting divided into two groups to discuss the strategies and priorities for the AEME Region and to formulate work plans for the coming year(s). The two groups discussed a) Capacity Building in the AEME Region and b) Operations and Preparedness. Both groups enjoyed an active discussion session and the main points are listed below:

a) Capacity Building in the AEME Region
   - Encourage roll-out of the First Responders course
   - More capacity building world-wide and capacity building for Light Teams
   - Share information on priority countries – share with UN-OCHA RO’s
   - Share information on ‘lessons learned’ from capacity building projects
   - Encourage a ‘strategic’ group or plan concerning capacity building across INSARG
   - Debate the use of regional sub-groups/antenna for capacity building projects/funding

b) Operations and Preparedness
   - Encourage flexibility and collaboration within the IEC/R system
   - Encourage the Secretariat to maximize content and activity on the website
   - Agenda a debate at the ISG about the creation of a regional funding pool to support exercises and simulations
   - Encourage INSARAG to adopt a longer term planning strategy, allowing members to integrate their own long-term and budgetary plans
• Strengthen the regional and sub-regional groups to better support simulation and IEC/R exercises, maximizing opportunities and improving collaboration and coordination

**ACTION POINT:** Participants should refer to the Strategy and Work Plan (Annex C) for the AEME region when planning exercises, capacity building projects or other work within the INSARAG community (Secretariat, Regional Troika, AEME Member Countries, Classified Teams).

7. Update from Participants

a) The representative from Turkey provided the meeting with an update on the planned exercise due to take place in Istanbul from the 17th to the 21st November 2014. International response will include the setting up of RDC and OSOCC, complimenting an UNDAC team in the field. Operational involvement within the exercise for INSARAG organisations is still under discussion with AFAD. The Secretariat will meet AFAD and consult with the UN Resident Coordinators office on a way forward for the exercise with regards to international assistance in sudden onset disasters based on a request from an affected country and in accordance to the INSARAG guidelines. More information will be made available in the first week of November.

b) The representative from Switzerland spoke about a planned SimEx from the 18th May to the 22nd May 2015. This is due to take place in the Geneva region and the hosts invited participants to visit and observe the exercise.

c) The representative from Kenya gave a presentation about the Kenyan Defence Forces and the development of the Disaster Response Unit.

**ACTION POINT:** Participants should consider attending and supporting these events (Regional Troika, AEME Member Countries, Classified Teams).

8. Global Meeting Updates and Consultations – AEME Plans and Inputs to IGM

The representative from Abu Dhabi, Lt.Col. Mohamed Al-Ansari, gave a presentation that introduced participants to the Global Meeting that will be held in Abu Dhabi from the 17th to the 20th October 2015. This will be the 25th Anniversary meeting of INSARAG and will be used as a launch platform for a number of innovations and projects as well as the official launch of the revised Guidelines.

The Global Meeting will also be the place at which INSARAG will say farewell to the current Chair, Ambassador Toni Frisch, and will welcome the incoming Chair, Ambassador Manual Bessler.

Germany suggested a platform to showcase the importance of volunteers in community response.

**ACTION POINT:** Participants are invited to support the Global Meeting by planning and committing to showcase their USAR Teams and best practices within the exhibition space that will accompany the meeting and by providing content for INSARAG’s 25th Anniversary commemorative book(Secretariat, AEME Member Countries, Classified Teams).


Participants were informed about this international event, which will take place in Istanbul in 2016 and welcomed their inputs through online consultations at http://www.worldhumanitariansummit.org/.

**ACTION POINT:** Participants are encouraged to raise awareness of this event within their own organisations, encourage staff to participate in the online consultations and to organize consultation on INSARAG’s role in humanitarian effectiveness (Secretariat, AEME Member Countries, Classified Teams).
10. EU Training and Exercise Framework and IER for ICE SAR in Exercise MODEX

Mr. Geert Gijs made a presentation regarding the European Union Civil Protection Mechanism and in particular the support from the Commission for the IER process. He explained about the financial benefits of undertaking IER exercises under the umbrella of the EU Modex programme as well as the benefits of carrying out an IER outside your home country.

ACTION POINT: Participants within the EUCP Mechanism are invited to consider planning to undertake their IER exercises within the EUCP Modex programme (Secretariat, Classified Teams).

(The Secretary of State in Ministry of Interior, Mr. Stanisław Rakoczy, then addressed the meeting. He expressed his support for INSARAG and wished participants safe travel to their home countries).

11. INSARAG Working Groups Update

Mr. Sean Moore gave a presentation and update on the work of the Training Working Group. The TWG completed work on the IEC/R Handbook and continue to provide feedback into Volumes II and III of the revised manuals. TWG are also developing a training plan for the USAR Cell within the OSOCC and finalizing the First Responder training package and making it available to the INSARAG community.

Abu Dhabi offered to support either First Responder courses, once the final package is adopted by the ISG, or Train the Trainer courses to allow this First Responder Course to be delivered by teams.

The Secretariat presented an update from the Medical Working Group, on behalf of the incoming Chair who could not attend the meeting. The MWG continues to work in collaboration with the WHO FMT initiative and is also providing input into the Guidelines Review process.

There is a proposal to task the TWG with preparation of training packages to be used for Regional TTX, IEC/IER, OSOCC and INSARAG/UNDAC Familiarization and other relevant Training Courses. Such trainings include: Such training packages may include: exercise scenarios and baseline information, lists of injects, describing not only the situation, but also expected (desirable) students actions, maps with the relevant exercise legends, and simulated news broadcasting videos, etc.

ACTION POINT: Participants are reminded to plan the incorporation of the completed First Responders Package into their capacity building programmes from October 2015 onwards(Secretariat, AEME Member Countries, Classified Teams).

(The meeting adjourned for lunch)

12. Chairman’s Summary

The Secretariat reminded the participants of the main points of the meeting and confirmed that both the Chairman’s Summary and the meeting presentations will available through the Virtual OSOCC for download.

13. Nomination of the next Chair and Vice-Chair for INSARAG Africa Europe Middle East in 2014

The Global Chair congratulated the incoming Chair, Abu Dhabi and the incoming Vice Chair, The Netherlands and welcomed them to the leadership of the AEME Regional Group. Poland will become the second Vice Chair with Germany stepping down from the troika.
14. Closing Address

The INSARAG Chairman, Secretariat and members of the INSARAG Africa Europe Middle East Regional Group expressed their deepest appreciation and thanks to the Government of Poland and, the State Fire Service of Poland, for hosting and supporting the meeting.

(The meeting concluded)

-------End of Chairman’s Summary Report-------
Annex A:

Participants List

Armenia
Col. Hovhannes Yemishyan
Head of Population & Protection and
Elimination of Disaster Consequences
Ministry of Emergency Situations
Management Department
A. Mikoyan Str. 109/8
Davtashen 4
Yerevan 0054
Republic of Armenia
Tel: +37410 317815
Fax: +37410 317815
Mobile: +37491201966
Email: emihovhanes@yandex.ru,
hovannes.yemishyan@mes.am

Austria
Mr. Markus Bock
Senior Instruction Officer USAR
Austrian Forces Disaster Relief Unit
(AFDRU)
2100 KORNEUBURG
Platz der Eisenbahnpioniere 1
Republic of Austria
Tel: +43 502013720430
Mobile: +43 664 12 14 767
Email: markus.bock@gmx.at,
markus.bock@bmlv.gv.at
Ms. Caroline Tomasch
Unit for International Civil Protection
and Disaster Relief Affairs
Austrian Federal Ministry of the Interior
Minoritenplatz 9
Postfach
PO Box 100
1014 Vienna
Republic of Austria
Tel: +43-1-53126-3138
Fax: +43-1-53126-3129
Mobile: +43-664-264 06 51
Email: caroline.tomasch@bmi.gv.at,
bmi-ii-4-b@bmi.gv.at

Belarus
Ms. Helene Poleshenkova
Ministry for Emergency Situations of
the Republic of Belarus
Republic of Belarus
Tel: +375291235318
Email: tdn17gt@yandex.ru

Mr. Vitalii Shawchuk
Head
Republic Special Response Team of
the Ministry for Emergency Situations
78, Karvata str.,
220139
Minsk
Republic of Belarus
Tel: +375172905410
Fax: +375172905420
Email: tdn17gt@yandex.ru

Mr. Dzmitry Tkachuk
Senior Officer
International Cooperation Section
Republic Special Response Team
Ministry for Emergency Situations
Republic Special Response Team of
the Ministry for Emergency Situations
78, Karvata str.,
220139
Minsk
Republic of Belarus
Tel: +375 172 905402
Fax: +375 172 905420
Mobile: +37 52 91 2353 18
Email: tdn17gt@yandex.ru

Belgium
Mr. Geert Gijs
Chief Coordinator
B-FAST
Emergency Planning Disaster Relief
Ministry of Health
B-FAST
Victor Hortaplein 40/10
2060 Brussels
Kingdom of Belgium
Tel: +32-2-524.89 99
Fax: +32-2-524.97.98
Mobile: +32 47 580 5877
Email: geert.gijs@pandora.be,
geert.gijs@health.fgov.be

Czech Republic
Mr. Roman Francal
Chief Operational Officer
Ministry of Interior
General Directorate of the Fire and
Rescue Service of the Czech Republic
Kloknerova 26
Post Box 69
14801 Praha 414
Czech Republic
Tel: + 420 950 81 9820
Fax: + 420 950 819964, +420 950 819 965
Mobile: + 420 724 178 410
Estonia
Mr. Hannes Keller
Estonian Rescue Board (ERB)
Erika 3
10416 Tallinn
Estonia
Mobile: +3725167399
Email: hannes.keller@gmail.com

Mr. Prit Laos
Head of Northern Rescue Centre,
Estonian Rescue Board
Tel: +3726282100
Mobile: +3725078981
Email: prit.laos@rescue.ee

Finland
Mr. Jari Honkanen
Senior Officer
Ministry of the Interior
Department for Rescue Services
PL 26, 00023 Government
PO Box 26, FI -00023 Government
Suomi
Finland
Tel: +358 295 488 443
Fax: +358 71 878 8466
Mobile: +358 50 456 44 57
Email: jari.honkanen@intermin.fi

France
Mr. Philippe Brugere
Commander of the french civil protection unit n°7 in Brignoles (under ministry of interior)
Tel: +33494773108
Fax: 0033 4 94591713
Mobile: +33682921512
Email: philletfa@orange.fr

Mr. Remi Chassaing
COMMANDING OFFICER OF THE 1ST BATAILLON OF THE FRENCH CIVIL PROTECTION
MINISTER OF THE INTERIOR
Tel: +33237534600
Fax: +33237534678
Mobile: +33685119162
Email: remi.chassaing@interieur.gouv.fr

Mr. Alain Choplain
Vice Chairman
Pompiers de l’urgence internationale
2 Avenue Vincent Avriol
87100 Limoges

Germany
Mr. Albrecht Broemme
President
German Federal Agency for Technical Relief (THW)
Provinzialstr. 93
53127 Bonn
Germany
Tel: +49 228 940 1000
Fax: +49 228 940 1144
Email: albrecht.broemme@thw.de, Referat.e2@thw.de

Dr. Thomas Hönicke
International Relations
Federal Technical Emergency Relief Services
Provinzialstr. 93
D-53127 Bonn
Germany
Tel: +49 228 940 1815
Fax: +49 228 940 1144
Mobile: +49 172 240 6620
Email: thwtfh@aol.com, thomas.hoenicke@thw.de

Mr. Volker Strotmann
Head of Department for Operations
German Federal Agency for Technical Relief
Provinzialstraße 93-95
53127 Bonn
Germany
Tel: +49 228 940 1900
Fax: +49 228 940 1144
Email: Volker.Strotmann@THW.de

Iceland
Mr. Olafur Loftsson
Team Leader
ICE-SAR
Stekkjarhvammur 18
220 HFJ
Iceland
Tel: +354 555 4035
Mobile: +354 661 3434
Email: olafur@ki.is

IRO
Mr. Wolfgang Hitsch
Mag.
International Rescue Dog Organization
Moostrasse 32
A-5020 Salzburg
Republic of Austria
Tel: +43 662 826 526 15
Fax: +43 662 826526-20
Mobile: +43 664 8873 8441
Email: wolfgang.hitsch@iro-dogs.org

Jordan
Mr. Marwan Alsmei’At
Director of Rescue and Support and Operation Focal Point
General Directorate of Civil Defence
P.O. Box 1050
11110 Amman
Jordan
Tel: +96 26 567 3671
Fax: +96 26 567 857
Mobile: +96 27 9588 4224
Email: civid@nic.net.jo, rescue_dpt@cdd.gov.jo, marwan-sumiat@hotmail.com

Kenya
Mr. Joseph K Maritim,
Lieutenant Colonel commanding Officer,
Disaster Response Unit
Email: kipkorirmar@gmail.com

Korea, Republic of
Mr. Yongsang Kim
International Program Coordinator
119 Rescue Division
Bureau of 119 Rescue and EMS
National Emergency Management Agency
190-2, Deoksong-ri, Byeollae-myeon
Namyangju-si, Gyeonggi-do 472-812
Republic of Korea
Tel: +82 1 2100 8910
Fax: +82 2 2100 8907
Mobile: +82 10 2215 6634
Email: sangnok@gmail.com

Kuwait (The State of)
Mr. Ayman AlMufarreh
Kuwait fire department captain & Team Leader
in Kuwait technical rescue TEAM
Kuwait Fire Department
Kuwait
Tel: +96555957755
Fax: +96524823999
Mobile: +96555957755
Email: almofarreh@hotmail.com

Lithuania (Republic of)
Mr. Henrikas Baldauskas
Senior Specialist of the Incident Management Division
Operative Management Board, Fire and Rescue Department
Ministry of the Interior
18 Svirigaiolos Street
03223 Vilnius
Republic of Lithuania
Tel: +370 5 271 6889
Fax: +370 5 271 6861
Mobile: +370 676 390 92
Email: henrikas.baldauskas@vpgt.lt

Morocco
Mr. Zineddine Ammoumou
Lieutenant-colonel, Director of relief, planning, coordination and studies,
General Directorate of Civil Protection (Ministry of Interior)
Tel: 00212 661492803
Fax: 00212 537675836
United Nations Office for the Coordination of Humanitarian Affairs (OCHA)

Netherlands

Mr. Martijn Boer
Staff Officer Resources USAR.NL
HQ USAR NL
PO BOX 7112,
2701 AC Zoetermeer
The Netherlands
Tel: +31-629571551
Email: martijn.boer@vrh.nl

Dr. Peter L.J. Bos
Director/Regional Commander USAR NL
NL INSARAG Focal Point
Veiligheidsregio Utrecht
Archimedeslaan 6
3584 BA Utrecht
The Netherlands
Tel: +31 888781900
Mobile: +31612978551
Email: plj.bos@vru.nl

Mr. Martin Evers
Plv. Regionaal Brandweer Commandant/Directeur Brandweerzorg
Plv. Landelijk Commandant USAR.NL
Dep. National Commandander USAR.NL
INSARAG Operations Focal Point
Veiligheidsregio Haaglanden
Dedemsvaartweg 1
2545 AN Den Haag
Postadres:
Postbus 52155
2505 CD Den Haag
The Netherlands
Tel: +31888868014
Mobile: +31655781004
Email: martin.evers@vrh.nl

Nigeria

Mr. Mohamed Sidi Sani
Director General
National Emergency Management Agency (NEMA)
Headquarters
Plot 8, Adetokunbo Ademola Crescent
Maitama, Garki Abuja, PMB 357
Nigeria
Mobile: +234 8033 155664/+
23492905777
Email: sidisani@yahoo.com

OCHA

Mr. AbdelQader AbuAwad
HAO

OCHA OpT
Mac House, PO Box 38712, St. George’s Street, No. 7 Jerusalem, Israel
Tel: +970598549785
Mobile: +970598549785
Email: abdelqader1@gmail.com

Mr. Albrecht Alexander Beck
FCSS
Office for the Coordination of Humanitarian Affairs
Avenue de la Paix 8-14
1202 Genève
Switzerland
Tel: +41-22-917-4034
Mobile: +41-79-4770812
Email: beck2@un.org, albrecht.beck@gmx.de

Mr. Winston Wei Shen Chang
Humanitarian Affairs Officer
Office for the Coordination of Humanitarian Affairs
Avenue de la Paix 8-14
1202 Genève
Switzerland
Tel: +41 22 917 1173
Fax: +41 22 917 0023
Mobile: +41 79 46 98588
Email: changw@un.org

Mr. David Dickson
Director, Civilience Limited
Tel: +447733270424, +32489852291, +1 9795718688
Mobile: +44 77 33 2700424
Email: david.dickson@civilience.com, civilience@gmail.com

Mr. Lucien Jaggi
Logistics Operations Officer
Office for the Coordination of Humanitarian Affairs
Palais des Nations
1211 Geneva 10
Switzerland
Tel: +41- (0)22-917-1893
Mobile: +41 (0)76-691-0226
Email: jaggi@un.org

Mr. Jesper Holmer Lund
Chief Field Coordination Support Section and Secretary INSARAG
Office for the Coordination of Humanitarian Affairs
Avenue de la Paix 8-14
1202 Genève
Switzerland
Tel: +41 22 917 1783
Fax: +41 22 917 0023
Mobile: +41 79 417 4166
Email: lund@un.org

Mr. Willem Muhren
IMO, OCHA ROCCA
Email: muhren@gmail.com

Oman (the Sultanate of)
Mr. Salim Alariami Mubarak
Royal Oman police
Email: Mubarak8884@hotmail.com

Romania
Mr. Vlad Petre
Civil protection officer - General Inspectorate for Emergency Situations/Ministry of Administration and Interior General Inspectorate for Emergency Reform
46, Baru Dumitrace Street
Sector 2 Bucarest
Romania
Tel: +40212322021
Fax: +40212329586
Email: petrev@mai.gov.ro

Russian Federation
Mr. Alexey Sergey Avdeev
Deputy Director
International Cooperation Department EMERCOM of Russia
3, Teatralny proezd
Moscow
Russian Federation
Tel: +7 499 216 76 25
Fax: +7 495 624 84 10
Mobile: +7 910 459 23 12
Email: avd_emercom@mail.ru

Mr. Alexander Medvedenko
Head of SAR Service
Siberian Regional SAR Team EMERCOM of Russia
Email: medved-emercom@mail.ru

Slovenia
Mr. Matej Kejzar
Commanding fire officer USAR Team Leader
Professional Fire & Rescue Service Kran Bleiweisova cesta 34
4000 Kranj
Slovenia
Tel: +386 (04) 237 52 64
Mobile: +386(0)41608609
Email: matej.kejzar@gasilcikranj.si

Spain
Ms. Annika Coll Eriksson
Team Leader of ERICAM, Disaster Fast Response Group
Bomberos Comunidad de Madrid Madrid
Spain
Tel: +34 915805371
Fax: +34 915 805 276
Mobile: +34 690633669
Email: annika.coll@madrid.org

Sweden
Mr. Thomas Degeryd
MSB - Swedish civil contingencies agency. Operational Focal Point & Sector Manager
MSB
6 Villagatan 11
653 41 Karlstad
Sweden
Tel: +46102405135
Mobile: +46702996980
Email: thomas.degeryd@msb.se

Switzerland
Ambassador Manuel Bessler
Head of the Humanitarian Aid Department
Swiss Agency for Development and Cooperation SDC
Swiss Humanitarian Aid Sägestrasse 77 CH-3003 Bern
Switzerland
Tel: +41 31 322 35 61
Fax: +41 31 324 16 94
Email: manuel.bessler@eda.admin.ch

Ambassador Toni Frisch
Chairman INSARAG, MCDA Federal Department of Foreign Affairs (FDFA)
Swiss Agency for Development and Cooperation Einsteinstrasse 9
3005 Bern
Switzerland
Tel: + 41 31 889 04 84
Fax: + 41 31 3241694
Mobile: + 41 79 415 2754
Email: toni.frisch@eda.admin.ch

Mr. Mario Simaz
Programme Officer, Responsible for Swiss USAR Team  
Federal Department of Foreign Affairs of Switzerland (FDFA)  
Swiss Agency for Development and Cooperation SDC  
Humanitarian Aid and SHA  
Sägestrasse 77 (Köniz), 3003 Berne  
Switzerland  
Tel: +41 584651202  
Mobile: +41 79 337 88 88  
Email: mario.simaz@eda.admin.ch

Mr. David Sochor  
Chief Rapid Response  
Federal Department of Foreign Affairs of Switzerland (FDFA)  
Swiss Agency for Development and Cooperation SDC  
Humanitarian Aid and SHA  
Sägestrasse 77 (Köniz), 3003 Berne  
Switzerland  
Tel: +41 31 3231587  
Fax: +41 31 3241694  
Mobile: +41 79 248 3047  
Email: david.sochor@eda.admin.ch

Turkey  
Mr. Can Avci  
Director of istanbul Civil Defence  
USAR Unit  
Tel: 0090-312-5745880  
Fax: 0090-312-5745894  
Email: canavci34@hotmail.com

Mr. Celal Muhammet Yesilnacar  
AFAD Turkey  
Email: celalm.yesilnacar@afad.gov.tr

Ukraine  
Mr. Anatolii Boiko  
Deputy Head  
State Emergency Service of Ukraine  
MoES Ukraine  
55a, Gonchara str, 01601 Kiev-30  
Ukraine  
Tel: +38 044 247 32 79/ +38 044 247 31 30/ +38 044 247 30 59  
Fax: +38 044 247 3279  
Email: siis@mns.gov.ua

Mr. Sergii Lavrynenko  
Head, Mobil Rescue Center  
MoES Ukraine  
55a, Gonchara str, 01601 Kiev-30  
Ukraine  
Tel: + 38 044 2233 966

Fax: + 38 044 5851345  
Mobile: + 38 067 465 74 01  
Email: lavrinenko@mns.gov.ua, lmrc.kyiv@mns.gov.ua

Mr. Anton Lubskyi  
Mr. Sergii Pysanenko  
Emergency Service of Ukraine  
Tel: +380502822215  
Email: mrc.kyiv@mns.gov.ua

United Arab Emirates  
Lt Colonel Mohamed A.J. Al-Ansari  
UAE Focal Point  
Abu Dhabi Police  
P.O. Box 6883  
Almroor St. Abu Dhabi  
United Arab Emirates  
Tel: +971-2 557 1997  
Fax: +971 2 557 1644  
Mobile: +971-50-6227733  
Email: al_ansari_m@yahoo.com

Mr. Hamad Aldarmaki  
Ministry of Interior  
United Arab Emirates  
Tel: + 971504896669  
Email: hzuae@hotmail.com

United Kingdom  
Mr. Sean Moore  
Team Leader UK ISAR  
National Resilience Team  
Fire Service College  
Moreton-in-Marsh  
Gloucestershire  
GL 56 ORH  
United Kingdom  
Mobile: +44 7585 779826  
Email: smoore@fireresilience.org.uk

United States of America  
Mr. Dewey Hindman Perks  
UNDAC &INSARAG Focal Point  
Disaster Resources Unit  
U.S. Agency for International Development  
1300 Pennsylvania Avenue N.W.  
Washington, DC 20523-8602  
United States of America  
Tel: +1 202.712.5316  
Mobile: +1 703.981.5345  
Email: dperks@ofda.gov
ANNEX B:

Meeting Agenda

**Tuesday, 30 September**

All day  Arrival and Registration of INSARAG Africa, Europe, Middle-East (AEME) Regional Group Meeting participants

20.00 – 21:00 Welcome Cocktail Reception  
*Host Country, INSARAG Regional Chair*

**Wednesday, 1 October**

9:00 – 9:30  **Official Opening**  
*Host Country and INSARAG AEME Regional Chair (Secretary of State in Ministry of Interior Stanisław Rakoczy, Maj. Gen. Wiesław Leśniakiewicz – Chief Commandant of the State Fire Service, and Lt. Col. Mariusz Feltynowski), INSARAG Global Chair Ambassador Toni Frisch and Chief of FCSS Jesper Lund*

9:30 – 9:45  Group photo

9:45 – 10:15  Tea/Coffee Break and Group Photo - *Host Country*

10:15 – 10:45  **Introduction of Participants and Adoption of the Agenda**  
*INSARAG Secretariat*

10:45 – 11:30  **Review of Action Points from the INSARAG Africa/ Europe/ Middle-East Regional Group Meeting 2013 and Global Updates !!!**  
*INSARAG Secretariat*

11:30 – 12:30  **INSARAG External Classification (IEC/R) Updates and Discussions**  
Panel:INSARAG Regional Chair, FCSS, and selected IEC/R classified countries  
- FCSS - update of IEC/IER exercises  
- Ukraine: IEC TL, Mentor and Ukraine Focal Point  
- Romania

12:30 – 13:30  Lunch Break

13:30 – 14:30  **Capacity Building Initiatives in AEME Region**  
*OCHA, INSARAG Chair and Selected Regional Member States*  
- Kenya  
- France  
- Poland and Armenia  
- Germany

14:30 – 15:00  **INSARAG Guidelines Review: Progress Report**

15:00 – 15:30  Tea/Coffee Break - *Host Country*

15:30 – 16:30  **Regional Consultations on the INSARAG Guidelines 2015 Drafts/**
Thursday, 2 October

8:45 - 9:15  Summary of GRG Consultations (GRG Chair and FCSS)
9:15 - 10:00 Discussion: Strategies and Priorities for AEME 2014/15
   - Introduction - Global Chair
   - Breakout into two groups
10:00 - 10:15 Presentation of results/outcomes of regional strategies
10:15 - 10:45 Tea/Coffee Break
          Host Country
10:45 -11:15 Global Meeting Updates and Consultations – AEME Plans and Inputs to IGM
          Mohamed Al-Ansari- Regional Chair in 2015, INSARAG Secretariat
11:15 – 11:30 World Humanitarian Summit 2016 – Consultations
          OCHA and INSARAG FCSS
11:30 – 12:15 EU Training and Exercise Framework and IER for ICE SAR in Exercise MODEX
          Panel: EU Representative and Member countries: Iceland
12:15 – 12:45 INSARAG Working Groups Update
          TWG/MWG Working Group Chairs / Representatives
12:45 - 14:00 Lunch
14:00 - 14:45 Development of the Chairman’s Summary
   - AEME Regional Work plan 2015-16 (FCSS, Turkey - Regional Exercises)
   - Announcements of International Events by Member States
   - Nomination of the Next INSARAG Regional Troika for INSARAG AEME in 2015
          INSARAG Regional Chair, INSARAG Secretariat
14:45-15:00 Closing Address
          INSARAG Global Chair, INSARAG Regional Chair, INSARAG Secretariat
15:00 Tea/Coffee Break
Departure of Participants
Annex C:

Strategy and Work Plan 2015

GOAL 1: Promote and support the building of more effective national USAR capacities and national response preparedness

<table>
<thead>
<tr>
<th>Objective</th>
<th>Africa Europe Middle East Region Implementation Plan – Discussions</th>
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<tbody>
<tr>
<td>Objective 1: Advocate for the use of the INSARAG operational and organizational guidelines for capacity building as reference for national capacity building</td>
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<tr>
<td>✓ Identify capacity building organisations both within the AEME region and worldwide and establish lines of communication with each organisation.</td>
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<td>✓ Encourage countries/organisations not yet in within the INSARAG family to register and also to join the Virtual OSOCC (VO).</td>
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<td>✓ Communicate the benefits of self-assessment of existing capacity using INSARAG methodology.</td>
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<td>✓ Publicise planned exercises (NATO/EUCP/UN-OCHA) across the AEME region and invite observers and managers from organisations involved in capacity building.</td>
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<td>✓ Publicise the INSARAG methodology as widely as possible.</td>
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<td>✓ Run a workshop or familiarization training once every year for countries/organisations new to the INSARAG methodology.</td>
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<td>✓ Request the Secretariat to link the VO site and the INSARAG.org site.</td>
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<tr>
<td>✓ Encourage the INSARAG Secretariat to complete the rollout of the First Responder’s Training Package and to make it available as a tool for regional capacity building projects.</td>
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<tr>
<td>✓ National teams are strongly urged to conduct a self-assessment referencing the capacity building chapter in the INSARAG guidelines.</td>
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<tr>
<td>✓ Consider the development of capacity building resources for Light USAR teams.</td>
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Objective 2: Advocate for national ownership of capacity building efforts, and coordination of donor involvement, in line with national priorities

| ✓ Identify countries/organisations planning capacity building projects and offer advice/assistance based on the INSARAG methodology. |
| ✓ Identify donor partners and consider non-traditional donors such as commercial organisations who would benefit from improved local rescue and |
response capacity.

**Objective 3: Share experiences and lessons learnt amongst countries and organizations on establishment of USAR capacity**

- Develop capacity-building sub-groups across this region based on the following languages: French/Russian/English/Arabic/German/Spanish.
- Task these sub-groups to develop standardised training documents and to share them within their language groups.
- Task sub-groups to develop a common technical vocabulary in each of the languages.
- Continue to share and improve information sharing about capacity building projects using as many media streams as possible.
- Utilise the planned Swiss Development Corporation (SDC) collaborative website that is planned to launch in 2014.
- Add French and Arabic versions of INSARAG.org through support of Member States in the AEME region.

**Objective 4: Strengthen response preparedness of priority countries for potential international USAR response operations**

- Work with OCHA Regional Officers (RO’s) to identify priority countries based on risk analysis and publicise this information widely.
- Increase awareness and advocate the concept of host nation support.
- Widely publicise and invite more participation in EQ response exercises held within the AEME region.
- Develop INSARAG ‘response preparedness guidance’ for countries utilizing the INSARAG and UNDAC methodologies.
- Strengthen response preparedness guidance using other relevant documents e.g. EUCP Host Nation Support Guidance.

**Objective 5: Strengthen the collaboration coordination with all relevant partners including governmental and non-governmental organizations, the International Federation of the Red Cross and Red Crescent Societies**

- Encourage existing region members to write articles about successful capacity building and cooperation projects and publish them on INSARAG.org and in the wider disaster management media.
- Consider the development of Regional Antenna (Middle East/Tunisia-Africa) with a focus on the coordination of capacity building.
- Encourage the INSARAG Secretariat to develop a more strategic capacity building resource such as a specific Working Group.
**GOAL 2: Increase the efficiency of international USAR preparedness and response efforts to emergencies that overwhelm national capacities.**

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| **Objective 1: Ensure high quality USAR assistance is provided in a timely, efficient and coordinated manner to affected Governments** | ✓ Encourage pre-planning and coordination by assisting countries during the pre-deployment phase, identifying teams and equipment that may be required to be deployed.  
✓ Improve the awareness of governments in disaster prone countries on the suite of emergency tools like INSARAG to ensure quick decision making on requests for international assistance when national resources are overwhelmed.  
✓ Encourage the harmonizing of laws concerning receiving of assistance on a regional level.  
✓ Encourage flexibility and collaboration within the IEC/R system, which still provides quality assurance of USAR teams but with reduced financial and managerial impact. |
| **Objective 2: Ensure INSARAG’s methodology is updated, fit for purpose and takes on board lessons learnt** | ✓ Continue and expand the practice of ‘after-action’ debriefs to include exercises, making the lessons learned widely available.  
✓ Better define in detail the relationship between INSARAG teams and the UN Cluster system, including possible INSARAG support to relevant clusters on the collection, analysis, storage and transfer of assessment information.  
✓ Encourage the INSARAG Secretariat to maximise content on the website, informing of USAR activities as well as ‘best practice’. |
| **Objective 3: Ensure sustainability and cost-effectiveness of key INSARAG activities** | ✓ Increase the use of electronic means to transfer knowledge as a means of reducing costs. For instance, increase the use of digital media, including video conferences, social media and the INSARAG webpage.  
✓ Encourage the ISG to develop a more long-term planning strategy, allowing member organisations to integrate their own long-term and budgetary planning with that of INSARAG.  
✓ Consider the creation of sub-regional hubs to pool materials, training facilities and simulation exercises by teams in a region, for instance that initiated by the Arab States and Jordan.  
✓ Agenda a discussion about the creation of a common funding pool within the ISG. The funding pool would support certain elements of simulation |
and IEC/R exercises.

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<th>Objective 4: Maximize the full potential value USAR teams bring to the disaster cycle, i.e. invoking beyond the rubble.</th>
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<td>✓ Encourage INSARAG to press ahead urgently in the development of other roles beyond the USAR capacity as resources and governmental support allows.</td>
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<td>✓ Publicise examples such as the Philippines deployment to serve as examples showing the flexibility of USAR teams.</td>
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<td>✓ Encourage the internal development of more cost effective methods of assessing and reassessing USAR teams within the IEC/R system.</td>
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<th>Objective 5: Ensure that INSARAG’s role is recognized and valued in the international humanitarian and risk reduction agenda, including in the post-HFA framework</th>
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<td>✓ All INSARAG members need to know what the other networks are and what they do. This could be included in relevant INSARAG Guidance documents.</td>
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<tr>
<td>✓ Use every opportunity to link INSARAG with the wider disaster risk reduction programmes.</td>
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